

Shared Service	Host	First Review Position 2013-14			Total Budget 2013-14	Total Variance	U / O	EAST COST SHARE + VARIANCE					WEST COST SHARE + VARIANCE						
		EAST	WEST	Total				Share of Total net cost	Budget	Variance	U / O	East First Review Explanation	West	Share of Total net cost	Budget	Variance	U / O	West First Review Explanation	
		Actuals*	Actuals	Projected net cost															£
£	£	£	£	£	£	£	£	%	£	£	£	£	£	%	£	£	£	£	
HR & Finance	CWAC	709,707	738,679	2,935,500	2,881,806	53,694	O	1,438,395	49%	1,407,825	30,570	O	HRF Shared Service is reporting a forecast overspend of £31k. This overspend relates to a forecast overspend in non-pay (£115k) and contractors (£151k) who are required to complete project work commissioned by CE and CWaC. These overspends are offset by forecasted underspends in pay (-£78k) and forecasted over-achievement of Income (-£157k) which related to income from projects (-£84k) and other income (-£73k).	1,497,105	51%	1,473,890	23,215	O	HRF Shared Service is reporting a forecast overspend of £23k. This overspend relates to a forecast overspend for contractors (£156k) who are required to complete project work commissioned by CE and CWaC. These overspends are offset by forecast under-spends in pay (£70k), non-pay (-£38k) and forecast over-achievement of Income (-£25k) which related to income from projects (-£87k) offset by under achievement of other income (£62k).
ICT	CWAC	2,593,211	2,593,211	8,115,212	7,697,661	417,551	O	4,043,606	-	3,754,836	288,770	O	The ICT Shared Service is reporting a forecast overspend of £289k. This over-spend is mainly due to the significant number of additional project hours (Est. 70k additional hours) that are expected to be commissioned by CE (71%) and CWaC (29%) above the guaranteed amount (40k Hours, of which 20k are guaranteed by CE) and the capacity of the ICT Shared Services Target Operating Model (TOM). To deliver the additional work our partner and external contractors need to be engaged. However, the hourly rate for external delivery is higher than the current income rate for project work which is resulting in a forecast overspend of £262k. The ICT Shared Service has prior approval, as part of its TOM to charge the market rate for additional project costs. However, discussions are currently ongoing between CE and CWaC on how the supplementary costs for the additional project hours will be funded and charged. The remaining £27k overspend relates to a forecast non-achievement of income (£62k) which relates to a predicted loss of income from Schools, plus over spend in 3rd party contracts (£24k) which relates to the PSN contract savings that are unachievable due to These overspends are offset by an under-spend in pay (-£224k) due to vacancy management. Therefore, once the issue of overspend in relation to project delivery is resolved the ICT	4,071,606	-	3,942,825	128,781	O	The ICT Shared Service is reporting a forecast overspend of £129k. This overspend is mainly due to the significant number of additional project hours (Est. 70k additional hours) that are expected to be commissioned by CE (71%) and CWaC (29%) above the guaranteed amount (40k Hours, of which 20k are guaranteed by CWaC) and the capacity of the ICT Shared Services Target Operating Model (TOM). To deliver the additional work our partner and external contractors need to be engaged. However, the hourly rate for external delivery is higher than the current income rate for project work which is resulting in a forecast overspend of £262k. The ICT Shared Service has prior approval, as part of its TOM to charge the market rate for additional project costs. However, discussions are currently ongoing between CE and CWaC on how the supplementary costs for the additional project hours will be funded and charged. The remaining £133k under spend relates to a forecasted under-spends in pay (-£224k) due to vacancy management during the first quarter plus a forecast underspend in premises (-£33k) and transport (-£19k). These under-spends that been offset by a forecast non-achievement of income. Therefore, once the issue of over-spend in relation to project delivery is resolved the ICT Shared
Farms Estate	CE	-316,967	27,901	-801,185	-514,259	-286,926	U	-418,627	52%	-241,170	-177,457	U	Lower maintenance costs have resulted in favourable outturn in line with 12/13 out-turn	-382,558	48%	-273,089	-109,469	U	Out-turn in line with 12-13 out-turn position.
Civil Protection (Emergency Planning)	CWAC	50,481	69,778	305,955	303,507	2,448	O	152,978	50%	151,185	1,793	O	Currently reporting a small overspend in non pay.	152,978	50%	152,322	656	O	Currently reporting a small overspend in non pay.
Occupational Health	CWAC	49,779	135,286	148,812	188,183	-39,371	U	74,406	50%	95,926	-21,520	U	Vacancy management - a vacancy is being held open to meet a 14/15 policy option.	74,406	50%	92,257	-17,851	U	Vacancy management - a vacancy is being held open to meet a 14/15 policy option.
Archives	CWAC	67,125	116,088	443,287	406,287	37,000	O	237,918	50%	200,918	37,000	O	Reported pressure of £37k regarding the CEC share of a Feasibility Study and a £12k variance due to historical budget differences	205,369	50%	205,369	0	O	No anticipated variances at this stage
Libraries	CWAC	28,138	258,475	792,943	769,833	23,110	O	393,770	50%	384,116	9,654	O	West VR costs from previous financial year not factored into East fixed contribution	399,173	50%	385,717	13,456	O	West reported pressure relating to unbudgeted redundancy settlement
Rural Touring Network	CWAC	0	-27,653	24,960	24,960	0	O	12,480	-	12,480	0	O	East pay a fixed contribution to West and do not incur any additional costs	12,480	-	12,480	0	O	Balanced budget is forecast,
Archaeology Planning and Advisory	CWAC	96,925	-19,316	227,142	227,142	0	O	96,925	41%	96,925	0	U	A balanced budget is forecast, East pay a fixed contribution to West and do not incur any additional costs	130,217	59%	130,217	0	O	A balanced budget is forecast,
TOTAL		3,278,399	3,892,449	12,192,626	11,985,120	207,506	O	6,031,850		5,863,041	168,809	O		6,160,776		6,121,988	38,788	O	